



Children and Young People Scrutiny Committee

Date: Wednesday, 8 September 2021

Time: 2.00 pm

Venue: Council Chamber, Level 2, Town Hall Extension

Everyone is welcome to attend this committee meeting.

There will be a private meeting for Members of the Committee at 1.30 pm in the Council Chamber.

Access to the Public Gallery

Access to the Public Gallery is on Level 3 of the Town Hall Extension, using the lift or stairs in the lobby of the Mount Street entrance to the Extension. **There is no public access from any other entrance.**

Filming and broadcast of the meeting

Meetings of the Children and Young People Scrutiny Committee are 'webcast'. These meetings are filmed and broadcast live on the Internet. If you attend this meeting you should be aware that you might be filmed and included in that transmission.

Membership of the Children and Young People Scrutiny Committee

Councillors –

Reid (Chair), Abdulatif, Sameem Ali, Alijah, Bano, Collins, Cooley, Foley, Hewitson, Lovecy, McHale, Nunney and Sadler

Co-opted Members -

Ms Z Derraz, Mr L Duffy, Mrs J Miles and Dr W Omara

Agenda

- 1. Urgent Business**
To consider any items which the Chair has agreed to have submitted as urgent.
- 2. Appeals**
To consider any appeals from the public against refusal to allow inspection of background documents and/or the inclusion of items in the confidential part of the agenda.
- 3. Interests**
To allow Members an opportunity to [a] declare any personal, prejudicial or disclosable pecuniary interests they might have in any items which appear on this agenda; and [b] record any items from which they are precluded from voting as a result of Council Tax/Council rent arrears; [c] the existence and nature of party whipping arrangements in respect of any item to be considered at this meeting. Members with a personal interest should declare that at the start of the item under consideration. If Members also have a prejudicial or disclosable pecuniary interest they must withdraw from the meeting during the consideration of the item.
- 4. Minutes** Pages
7 - 14
To approve as a correct record the minutes of the meeting held on 21 July 2021.
- 5. COVID-19 Update**
The Committee will receive a verbal update on the current situation, particularly in relation to schools.
- 6. Mental Health Services in Schools - to follow**
- 7. Helping and supporting Our Children to lead a safe, healthy, happy life and have a successful future** Pages
15 - 38
Presentation of the Deputy Director of Children's Services

This presentation outlines work on helping and supporting Our Children to lead a safe, healthy, happy life and have a successful future.
- 8. Manchester Complex Safeguarding Hub** Pages
39 - 54
Presentation of the Head of Locality and Claire McNicholls (Named Nurse – Safeguarding)

This presentation provides Members with an annual report on the Complex Safeguarding Hub for 2020/2021.

9. Overview Report

Report of the Governance and Scrutiny Support Unit

Pages

55 - 66

This report provides the Committee with details of key decisions that fall within the Committee's remit and an update on actions resulting from the Committee's recommendations. The report also includes the Committee's work programme, which the Committee is asked to amend as appropriate and agree.

Information about the Committee

Scrutiny Committees represent the interests of local people about important issues that affect them. They look at how the decisions, policies and services of the Council and other key public agencies impact on the city and its residents. Scrutiny Committees do not take decisions but can make recommendations to decision-makers about how they are delivering the Our Manchester Strategy, an agreed vision for a better Manchester that is shared by public agencies across the city.

The Children and Young People Scrutiny Committee reviews the services provided by the Council and its partners for young people across the city including education, early years, school standards and valuing young people.

In addition to the elected members the Committee has seven co-opted member positions. These are:

- Representative of the Diocese of Manchester – Vacant
- Representative of the Diocese of Salford – Mrs Julie Miles
- Parent governor representative – Dr W Omara
- Parent governor representative – Vacant
- Parent governor representative – Ms Zainab Derraz
- Secondary sector teacher representative – Mr Liam Duffy
- Primary sector teacher representative – Vacant

The co-opted members representing faith schools and parent governors are able to vote when the Committee deals with matters relating to education functions.

The Council wants to consult people as fully as possible before making decisions that affect them. Members of the public do not have a right to speak at meetings but may do so if invited by the Chair. If you have a special interest in an item on the agenda and want to speak, tell the Committee Officer, who will pass on your request to the Chair. Groups of people will usually be asked to nominate a spokesperson. The Council wants its meetings to be as open as possible but occasionally there will be some confidential business. Brief reasons for confidentiality will be shown on the agenda sheet.

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Agenda, reports and minutes of all Council Committees can be found on the Council's website www.manchester.gov.uk

Smoking is not allowed in Council buildings.

Joanne Roney OBE
Chief Executive
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Manchester, M60 2LA.

Further Information

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This agenda was issued on **Tuesday, 31 August 2021** by the Governance and Scrutiny Support Unit, Manchester City Council, Level 3, Town Hall Extension (Lloyd Street Elevation), Manchester M60 2LA

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Children and Young People Scrutiny Committee

Minutes of the meeting held on 21 July 2021

Present:

Councillor Reid – in the Chair

Councillors Abdullatif, Alijah, Foley, Hewitson, Lovecy, McHale, Nunney and Sadler

Co-opted Non Voting Members:

Mr L Duffy, Secondary Sector Teacher Representative

Also present:

Councillor Bridges, Executive Member for Children’s Services

Councillor Hitchen, Ward Councillor for Miles Platting and Newton Heath

Alex Kennedy, Member of the Youth Parliament and Manchester Youth Council and Chair of Gorton Youth Forum

Apologies:

Councillor Bano

CYP/21/30 Minutes

Decision

To approve as a correct record the minutes of the meeting held on 23 June 2021.

CYP/21/31 Responding to Children in Need of Help, Support and Protection

The Committee received a presentation of the Deputy Director of Children’s Services which outlined how Children’s Services and partners were responding to children in need of help, support and protection.

The main points and themes within the presentation included:

- The inspection framework and approach;
- Social work practice;
- The front door;
- Early Help;
- Action to protect children;
- Child protection and assessments;
- Children Missing from Education; and
- Edge of Care services.

Some of the key points and themes that arose from the Committee’s discussions were:

- Referrals relating to domestic abuse;
- The 11% of assessments which had not yet been completed; and
- The number of Children Missing from Education.

The Deputy Director of Children's Services advised that domestic abuse was a significant issue and that it often presented alongside other complicating factors. He drew Members' attention to the Council's new Domestic Violence Strategy and he outlined some of the work taking place to address the issue including protection plans and other work to support victims and more challenge for perpetrators, including work with the Probation Service. He advised that the figure on the completion of assessments related to those completed within 45 days, that Manchester compared well against Greater Manchester and nationally on this and that processes were in place to ensure the completion of assessments which had gone beyond that timescale. In response to Member's question about the Greater Manchester Contextual Safeguarding Pilot, he stated that this work was at a very early stage and suggested that officers could provide further information on this in a future report to the Committee. In response to another question, he confirmed that any parent could use the parenting helpline.

The Director of Education explained that Children Missing from Education (CME) included different categories of children. She advised that this included children who had recently arrived in the city and were in the process of being allocated a school place. She reported that another category within CME was children who had been taken off the school roll. She advised that, where a child had been removed from the school roll because they had stopped attending but the school had not been able to identify where that child had gone, the Council's CME Team had processes in place for trying to locate them. She stated that she could provide figures for CME cases whose whereabouts was unknown but that the numbers fluctuated from week to week. She advised that approximately 85% of these cases were quickly resolved, for example where it was established that the family had relocated to a different area but not told the school. She informed Members that CME figures were currently higher because a significant number of children were in countries on the government's red travel list which created challenges in returning to the UK. She reported that schools had been advised to keep these children on roll if they knew where they were and the family was keeping in contact but that, where there was no contact, children were being removed from the school roll and referred to the CME team. In response to a Member's question about Alternative Provision, she advised that the Council was reducing the number of Alternative Provision places as there was a high level of capacity in the city and mainstream schools were increasingly putting in place facilities to keep these children in their own school and reduce the use of Alternative Provision. She reported that quality assurance of independent Alternative Provision was carried out by the Secondary Pupil Referral Unit, as well as using independent quality assurance professionals; however, she reported that current arrangements were being reviewed and that further information on this would be included in a report at a future meeting.

The Strategic Director for Children and Education Services reported that continual improvement had been made since 2014, when Ofsted had judged the service as inadequate. He advised that the service had moved beyond compliance to being focussed on relationships, the quality of intervention and the difference being made to children's lives. He highlighted the increased demand on the service, with more children requiring help and support due to the pandemic, but advised that the service was now in a better position to make the decisions which would help it to respond to this level of demand.

The Chair welcomed the significant progress that had been made since 2014, including the valuable role of Early Help and Alonzi House, and she highlighted the important contribution of the late Councillor Sheila Newman to this work.

Decision

To note the presentation.

CYP/21/32 Manchester's Year of the Child

The Committee received a report of the Strategic Director for Children and Education Services which provided information on the dedication of 2022 to celebrating the successes of Manchester's children and young people and supporting their recovery from the impact of COVID-19.

The main points and themes within the report included:

- Engagement with children and young people;
- Education and learning;
- Early Years;
- Children's Services;
- Looking to the future; and
- Social and emotional development opportunities.

The Chair shared her experience of taking part in the engagement with children and young people for the Year of the Child and recommended that other Members visit local schools to engage with children and young people.

Some of the key points and themes that arose from the Committee's discussions were:

- To welcome this work, including engaging with children and young people and responding to the issues and priorities they raised;
- The many ways that the pandemic had impacted on children and young people, including recognising the effect this had had on their education, despite the hard work of teachers and other schools staff;
- When the outcomes of the consultation would be available; and
- Recognising the additional pressure that the teacher assessment of GCSE and A-level grades had placed on teachers and how they and school leaders could be supported with challenges from parents and pupils arising from the results.

The Director of Education informed the Committee that there were robust arrangements in place for the teacher assessments along with clear appeal procedures and that schools would encourage parents to channel any issue they had about the grade awarded through the appeal process.

The Strategic Director for Children and Education Services advised that the aim was to complete the engagement work during the autumn term and present the outcomes

to a meeting of the Council. He emphasised the importance of reaching all young people, not only those who were part of groups like Manchester Youth Council, and putting children and young people at the heart of decision-making. In response to a question about how young people would continue to be involved in decision-making, he advised that young people were being asked how they wanted to engage with this. He suggested that the Committee might want to receive regular reports on this work.

Decisions

1. To note the report and the recommendations made to the Executive at its meeting on 30 June 2021.
2. To receive an update report at a future meeting.

CYP/21/33 Ways of Working

The Committee received a presentation of the Deputy Director of Children's Services which outlined new ways of working within Children's Services.

The main points and themes within the presentation included:

- The principles supporting this work;
- Flexible working;
- Line manager and employee responsibilities;
- The Organisational Development Plan for the service;
- Monitoring impact;
- ICT; and
- Estates.

Some of the key points and themes that arose from the Committee's discussions were:

- To welcome that the service was taking the opportunity to identify the positive changes in ways of working which had arisen out of the pandemic and build on them;
- Whether office space would be reduced;
- The importance of a team ethos and social work staff being able to access informal support through colleagues, noting that this had been observed on a recent visit to a Locality Office; and
- Whether staff with ADHD had been involved in the consultation process.

The Deputy Director of Children's Services advised that there were no immediate plans to reduce office space and that this work was about creating a more employee-friendly environment, using the space better rather than reducing it. He reported that the staff consultation had taken place through multiple methods to meet staff's needs and preferences and that the vast majority of staff had felt able to participate.

The Executive Member for Children's Services recognised some of the negative impacts of the pandemic on social work staff, in particular feeling more isolated and

not having the same level and type of interaction with colleagues which would support them in normal circumstances. He assured Members that being able to work in an office environment, with a supportive team ethos, was a key priority.

Decision

To note the presentation.

CYP/21/34 COVID-19 Update

The Committee received a verbal update from the Director of Education which outlined new developments and significant changes to the current situation, particularly in relation to schools. She thanked school and college leaders and their staff for their work through this challenging year, as well as thanking children and young people and their parents and carers for the way they had responded.

The main points and themes within the verbal update included:

- Recognising that Manchester schools had very largely remained open throughout this time, in spite of high infection rates and the number of staff and pupils self-isolating and that this was not the case everywhere;
- Attendance figures, stating that the most recent available figures showed attendance rates at just over 93%, while highlighting that the figures did not include pupils who were self-isolating;
- The numbers of positive cases and children being sent home to self-isolate because they were in the same bubble, noting that while the figures were reducing, they were still high;
- The changes to the national guidance for schools from 19 July 2021, as England moved to Stage 4 of the Roadmap out of Lockdown;
- That the Council, along with other Greater Manchester local authorities, was advising its schools to continue with their existing arrangements for the last few days of term, following which they would have time to plan for the new arrangements in September; and
- That the Council would continue to provide support to schools on COVID-19-related arrangements and issues into the new academic year.

In response to a question from the Chair, the Director of Education informed the Committee that she and the Executive Member for Children's Services had written to schools to thank them for their work during the pandemic.

Decision

To note the verbal update.

CYP/21/35 Youth and Play Fund - Summer Provision

The Committee received a report of the Strategic Director (Neighbourhoods) and the Head of Youth Strategy and Engagement which provided an overview of Manchester's Youth and Play offer, which included provision commissioned by the Council and the Youth and Play Fund which was distributed via Young Manchester. It

also highlighted the offer which would be available across the city throughout the summer school holidays, which encompassed the offers from the wider partners and stakeholders, including the targeted Holiday Activities and Food programme (HAF).

Officers referred to the main points and themes within the report, which included:

- Youth and Play Funding (Manchester City Council);
- Youth and Play Fund (Young Manchester);
- Summer provision; and
- Next steps.

Some of the key points and themes that arose from the Committee's discussions were:

- To ask how the engagement data referred to in the report was collected;
- How the Youth and Play Fund was allocated and the geographic spread of organisations applying for and receiving funding;
- Young people not wanting to cross ward boundaries to access youth provision;
- What could be done to improve the engagement of young people with youth provision, particularly in wards where this was low;
- To request a breakdown of data for the four hubs, including the ward of residence of the young people accessing the provision; and
- That issues relating to youth provision should be brought to Ward Co-ordination meetings.

Alex Kennedy, Member of the Youth Parliament and Manchester Youth Council and Chair of Gorton Youth Forum, asked what was being done to ensure equality of accessibility to funding for grassroots youth projects compared to more established projects and to ensure an equal distribution of funding across different wards.

The Head of Youth Strategy and Engagement explained how Young Manchester funding was distributed across wards based on a needs analysis which ranked wards on factors such as deprivation, education levels and eligibility for Free School Meals. She acknowledged that more needed to be done in relation to access to funding for grassroots providers and black-led organisations and advised that there was currently a consultation taking place with the sector on the future of commissioning for the Youth and Play Fund and that a report would be coming to the Committee and the Executive on this. She also informed Members that the Council had established Area Youth Leads who each had an allocation of funding for working with grassroots organisations, helping to get them into a position where they could apply for larger amounts of funding.

The Chair advised that the funding allocation should be more evenly spread across different areas of the city. She highlighted that, when funding had recently been made available for capital projects in parks, it had been distributed evenly with £30k being allocated to each ward and she stated that this was a fairer approach.

The Head of Youth Strategy and Engagement advised that the engagement data referred to in the report was data returned to Young Manchester by the organisations

that received funding from the Youth and Play Fund and she outlined how this was used, for example, identifying demographic groups who were less likely to be accessing youth provision and responding to this. She highlighted that figures were lower than in previous years due to the COVID-19 restrictions that had been in place. In response to the question on crossing ward boundaries, she reported that data was gathered from the hubs on where the young people accessing them came from and it showed that young people were travelling in to the bigger hubs, advising that it was important to ensure the transport links were good and that young people felt safe on that transport; however, she acknowledged that ongoing work was needed about making young people felt safe crossing boundaries and that it was also important to get the right providers in each area so that young people had access to the kind of provision that they wanted to attend. She reported that the national guidelines were that young people should live within a 20-minute safe travel journey of youth provision and that in Manchester all young people lived within that time limit.

The Executive Member for Children's Services reported that more youth activities had been provided this summer than had taken place for a number of years and that Ward Councillors had been provided with details of both universal provision and provision in their ward funded through the Holiday Activities and Food programme.

The Ward Councillor for Miles Platting and Newton Heath expressed concern about the level of provision for young people in her ward and questioned whether youth provision was within a 20-minute safe travel journey for all young people. She highlighted how travel issues were restricting the access of young people in her ward to youth activities in the city. She questioned the accuracy of the data on which provision across different wards was based. She advised that there was no high school within her ward and that many children in her ward attended a high school outside of Manchester City Council's boundaries and, therefore, data on the number of these children who were eligible for Free School Meals had not been included in the analysis. She also asked how Manchester children attending a non-Manchester school could find out about youth provision within the city.

The Chair stated that, while the Government did not provide sufficient funding for youth provision, the Council needed to ensure that the limited funds that were available were targeted in the right places. She highlighted the need to consider the boundaries that some young people would not cross and transport issues and also advised that more detached youth work was needed.

The Head of Youth Strategy and Engagement reported that the needs analysis had been carried out in conjunction with the Council and the relevant Executive Member at the time but that this had been five years ago and she agreed that it needed to be revised. She confirmed that the Free School Meals data was based on the ward in which the school was located, not where the young person lived. The Chair advised that Ward Councillors should be consulted at an early stage in the revised needs analysis.

The Head of Youth Strategy and Engagement clarified that the guideline of being within a 20-minute safe travel time related to a youth provision, not one of the main youth hubs. She advised that information on youth activities had been disseminated through a range of channels, including working collaboratively with Greater

Manchester colleagues, and that many youth providers had also been using social media to promote their provision. She highlighted that information was also available on the Loads To Do website. She informed the Committee that the CEO of the HideOut Youth Zone had offered to share their minibuses to help young people access activities but that this was the responsibility of the providers and not something that was directly in the control of the Council.

Decisions

1. To note that the Committee will receive a further report on the Youth and Play Fund and Young Manchester in the autumn.
2. To request a breakdown of data for the four hubs, including the ward of residence of the young people accessing the provision.

[Councillor Alijah declared a personal interest as the Chair of the Hideaway Youth Project.]

CYP/21/36 Overview Report

A report of the Governance and Scrutiny Support Unit was submitted. The overview report contained key decisions within the Committee's remit, responses to previous recommendations and the Committee's work programme, which the Committee was asked to approve.

Decision

To note the report and agree the work programme.

Childrens Scrutiny presentation

Presentation content

- Decision making in practice focusing on early permanence, family time and the legal gateway process.
- The role and function of the Independent Reviewing service.
- Engagement and participation of children and young people.
- Quality of care planning, including pathway planning.
- Providing stability and permanence for children.
- Risk management with specific focus on the role of the complex safeguarding hub .
- Health data and impacts on children
- Permanence and placement stability
- The virtual school contributing to preventing NEET

Our Principles

Relationship Focused Practice

The basis for change lies within the child's family relationships and network. Relationship focused practice engages with existing networks to build resilience and capacity to resolve difficulties and end harmful behaviours. It is non-judgemental, respectful engagement that honours children's, families and our own experiences, building on strengths and working together, with our partners, to develop empowered supportive and problem-solving networks.

We work together with children, residents and local services, and across public services like schools, health services, housing and the police, to do everything we can to build a safe, happy, healthy and successful future for Manchester's children and young people and their families.

Our Approach

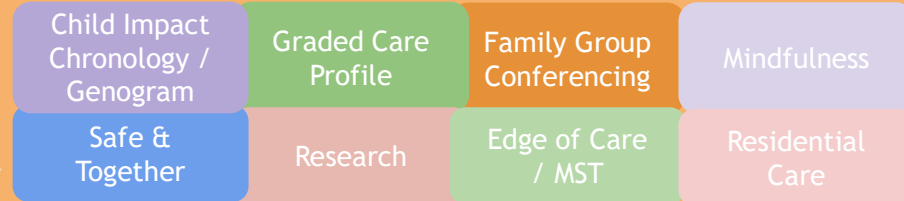
Signs of Safety



Signs of Safety has been adopted by Manchester City Council Children's Services as the overarching practice framework for all of its work with children and families. This purposeful and collaborative way of working recognises families strengths and expertise to develop their own solutions to promote the safety and wellbeing for children and young people. Applying a stance of critical inquiry, asking our best questions to gain detailed, behavioural information, with examples, not making assumptions, remembering every family functions in it's own, individual environment.

Our work is informed and purposeful through the use of tools, complementary models, and research to evidence decision making and the most appropriate support and interventions.

Evidence Based & Knowledgeable



Our Behaviours

Intentional & Passionate

We Work With:

↳ Children, families, our partners, communities and each other with a shared understanding.



We Work skillfully:

↳ Asking our best questions and taking time to listen to children, families, and partners to understand their stories,



We Work to enable:

↳ Using our knowledge, professional curiosity, making the best of opportunities to promote impactful. change.



We Work to Strengthen:

↳ Identifying, and building on what is working well. Being open, informed and responsive, validating strength and using healthy challenge,

Our Impact

Goals & Objectives

↳ For all children to have the opportunity grow up having fun, opportunities to take part in leisure and culture activities, and having good social, emotional, and mental wellbeing.

↳ Provide stability for children to allow them to have healthy, meaningful and supportive relationships, with less children living away from their families.

↳ To build increased resilience within children and families, ensuring children have a voice and opportunities to contribute in their community.

↳ Ensure children and families are safe, can aspire, succeed, live well and grow up healthy and happy.

Our Children

- We believe our practice has matured and grown we are confident, ensuring children and families are given the right help at the right time at the earliest opportunity.
- Our Golden Threads has been the constant in our work through the pandemic, most notably the embedded practice of 'Working With..' not 'Doing To'.
- Our data evidences this strongly by significantly over-performing the national trend in reducing our Child Protection cohort (reducing the rate per 10,000 from 81 in March 2018 to 46 in March 2021 whilst the national average decreased from 45 to 43 over the same period) and maintaining a stable Children in Need population (rate per 10,000 in March was 433 in 2019, 434 in 2020 and 432 in 2021).
- This least interventionist approach extends to the levels of confidence in ensuring taking our children into care is a last resort, only when all other avenues have been safely exhausted. (Looked After Children numbers reduced from 1,407 in March 2020 to 1,371 in March 2021)
- The level of planning, scrutiny and confidence in making decisions about care has improved, utilizing a robust pre-proceedings process

Permanence Planning

- Securing permanence for children at pace – practice priority during pandemic to not allow pandemic to impact on securing children loving homes.
- Each month a peer audit exercise completed on all children entering care.
- Permanence Policy, practice and procedure embedded - supported by internal audit and a forthcoming LGA peer review arranged to test practice further.
- The number of both Special Guardianship Orders and Adoptions in the year (61 and 29 respectively) were lower than 2019/20 (65 and 52). This can be explained by a decrease in court capacity during lockdown and subsequent significant delays in the court process, which is a regional and national issue.
- However, the number of children on a Placement Order at the end of March 2021 increased from 50 in March 2020 to 74 and the number of children placed with their prospective adopter awaiting an Adoption Order from Court increased from 22 to 40 over the same period, indicating strong performance despite pandemic.
- 79% of our children have a permanence plan for in place by 2nd LAC review. We are focusing on improving this
- There is strong multi agency planning evidenced in our planning for children informed by audits, which also confirm an improvement in the quality of assessments.

Family time

- The Family Time Service have reviewed their assessment tool with legal and senior social workers making it more robust and consistent with current practice using the SOS (Signs of Safety) model.
- Family time has increased its offer from virtual (March 2020) to all school age children having increased to weekly and up to 90 minutes. For babies and children not of school age this is now twice weekly.
- Staff have undertaken a significant programme of training, a review of the service including the future shape of the service is ongoing.
- Family Time is currently recruiting to 3 x FTE posts.
- Family time service is currently working with 213 families.
- We have listened to families and are working with staff and Trade Unions to further develop our family time service to align to the wishes, views and needs of our children and families .

Legal Gateway Process

- **Appropriate referrals continue to be made to Legal Gateway**
- **Increase in pre proceedings decisions** We have seen an increase each quarter in the decision to issue pre-proceedings Increase of 7 cases (25 children) than previous quarter.)
- **Quality of Practice** – There is improved consistency of practice across the city. We have seen the number of cases being deferred or not agreed for Legal Gateway lower compared to previous years.
- **Review of our LGW and pre proceedings processes against the PLWG best practice guidance** indicates that Manchester is already working in line with most of this recommended guidance but aims to make further improvements.
- **Review of our pre proceedings work with the other GM authorities via PLO subgroup project** indicates that Manchester is leading GMA in pre proceedings work in terms of data collection, tracking and analysis of performance/ outcomes for children, although there is more to do.
- **Responses in relation to Public Working Group** – Legal and social work group commenced working on standards, performance measurement tool and learning to support practice development.

Effective Decision Making

- Alongside staff we reviewed our principal assessment tool the child and family assessment
- 88% (July) of Our children visited by their allocated social worker.
- 90% of assessment visits to children taking place face to face
- 95% of children are seen alone to ensure social workers have a good understanding of their daily lived experiences.
- Our assessment model Signs of Safety is well embedded and recognised by OFSTED as such
- Assessments in timescale are 86.6 % in time ,overdue reports are tracked
- Quality Assurance of visits to children indicates that social workers are undertaking direct work with the children and have a good relationship with children.

Role of the IRO & CP Chairs



Influence of Role

- IRO are responsible for ensuring Children and Young People's review meetings take place in a timely manner and work alongside children and young people so that all relevant people are involved.
- Children and young people are encouraged to actively engage and participate in their meetings, this includes to chair the meeting themselves or co-chair meetings with the IRO.
- IRO make sure that the planning for children is of a good quality and that the local authority is effective in its role as a “corporate parent” to Our children and young people in care. IROs ensure that interventions are effective, and that permanence is achieved in a timely manner and is robust in its planning.
- IROs focus on driving aspirations for children and ensuring that they are healthy, happy, safe and successful, by ensuring we write child friendly accounts of meetings and decisions that can be understood by children and young people.
- When there are practice issues IROs will seek to resolve the issues with Social Workers in the first instance to improve the outcomes for children.

Impact of role of IROs in Manchester

- Strong **footprint** of IRO on children's files with oversight of progression of plans between reviews. This allows for early identification of any practice issues.
- IRO involved in monthly **audits and feedback** of Our Children with regular learning sessions for the service around areas of improvement. Findings feed into the overall monthly quality assurance report around learning, impact and development for service.
- **Links between localities and IRO service** is strong with Safeguarding Managers attending each localities "Close the Loops" and contribute to the agenda and locality planning.
- When there are **practice issues** IROS resolve the issues with Social Workers in the first instance to improve the outcomes for children. Over the last twelve months the key themes for resolution have been on quality of care plans, implementations of the Care Planning or decision making and ensuring children have up to date assessments and records.



- **96% of Children and Young People participated in their review meeting in 2020/2021.**
- **IRO s raise on average 70 practice issues per month that are resolved in a timely manner and impact monitored to see progression for children.**
- **LAC reviews in timescale 97.4%**
- **IRO have regular monthly supervision.**

Participation and Engagement (Voice & Influence)

Collective responsibility of all professionals

- Participation & Engagement - part of day-to-day practice, is variable and wide ranging not just an isolated activity with small numbers of children. Engagement Champions in all teams to ensure the voice of our children and young people .
- Regular oversight over what children & young people tell us which in turn influences service design.
- 94% of our young people aged 2-17 have a Personal Education Plan in place and their views, wishes and feelings are regularly captured and acted upon.

Refreshed Children in Care Council (Cooperative)

- All 'Our' looked after children, young people and care leavers are part of ***'Manchester's Children in Care Cooperative'*** and supported by their professional of choice to lead via their natural 'comfort zones' as and when they want to and in a way that suits them best..

Regular Events & Consultations

- Engagement & participation is wide reaching and not tokenistic.
- Year of the Child
- Our Manchester Experience designed by children and young people for children and young people.

All teams Contribute to Annual Children & Young People's engagement report.

The Journey from Voice to Influence – Children and Young People

Engagement

- Day-to-day practice
- Events/activities/groups
- Virtual contact – catch-ups/ Forums.

A variety of forms to allow for all children and young people to engage in a way that they feel most comfortable.

Listen, Capture and Demonstrate Change

- Working with children and young people, not 'doing to' them.
- Relationship
- Respect
- Trust.

Be flexible rather than prescriptive.

Share

- With your team/line managers
- With colleagues outside of your team
- With enablers such as Engagement Leads and Engagement Champions
- With your community.

An opportunity to identify themes and see the bigger picture.

Review

- What is the impact?
- Collective and individual voice
- Check with the child or young person, and your colleagues
- Change if appropriate.

You said, we did. Did we get it right?

Influence

- Decision-makers (primarily children and young people, where appropriate)
- Front-Line staff
- Children's Leadership Team (CLT)
- Members
- Scrutiny Committees.

Children and young people play a critical role in the influencing process.



Care planning Dip sampling evidence

- Most care plans show detailed insights into children's circumstances and needs.
- Workers are working hard to achieve permanence in all care plans. There are Permanence Planning meetings are the norm
- There is little evidence of any drift or delay in care planning and plans are clear and focused.
- The contribution of SSWs and multi-agency partners is not always evidenced, but the views of children and parents are clear and helpful.
- The cultural and identity needs of children as well as contingency planning need to be better evidenced within care plans (although may be evidenced elsewhere).
- There is generally very good compliance and there was only one out of timescales.

Improving care planning Impact

- There is increased support to our newly qualified staff as we notice an increased contribution from Advanced Practitioners to plans
- Voice of the children and parents are helping to shape plans
- Multi agency planning is evident
- Drift and delay is significantly less evident and is challenged
- Permanence policy is driving effective care planning
- Workers show good insight into the needs of children (QAF)
- More Permanency planning meetings informing plans
- Increased placement stability
- Early contingency plans are being pursued to avoid disruption for the children
- Cultural needs identified better

Care planning Pathway Plans

- 86% of our young people have pathway plan updated in the last 6 months. 14% of our young people have pathway plans updated by their workers and going through quality assurance process by their managers.
- From our quality assurance work on pathway plans, it notes that our workers have effective relationships with young people and their views are taken into consideration in planning, with further evidence of good coordination between agencies to offer support and supporting young people build/maintain relationships with birth families.
- Young people's pathway plans cover holistic needs such as accommodation, education and emotional wellbeing. However, we will continue to focus on the quality of pathway plans and its impact on young people as well as timeliness of updating pathway plans.

In-Touch with Young People

- We are in-touch 91% of our young people, as per statutory timescales of at least every 8 weeks. However, contacts with young people are driven by their assessed needs outlined in their pathway plans.
- 92.5 % of young people we were in touch in the last 8 weeks, however we have been in touch with the vast majority of this cohort in 8 to 12 weeks. 1.5% (13) of our young people the service is not genuinely in touch due to young people living abroad/deported, whereabouts unknown and refusing to engage or keep in touch.
- All our 16/17 year- old young people have visited by their allocated social worker.
- As Covid 19 restrictions are lifting Personal Advisors are in undertaking more face-to- face meetings with our young people.
- The quality assurance process indicates that PA are having meaningful contact with young people i.e. ascertaining their wishes and feelings, having high aspirations and quality of relationship with their PA.
- In-Touch will continue to be a priority for the service as we want to ensure all our young people are supported and we maintain good quality relationships with them.

Stability and Permanence

- We have recently refreshed our foster care Recruitment and Retention Strategy and recruited a new manager to lead on this aspect.
- We have reviewed our training offer to our foster carers and are in the process of commissioning a new training contract.
- there is an increase in the use of permanency planning meetings for children across our localities and permanence teams, a total of 922 meetings have taken place since April 21.
- Permanence planning meetings are used to drive the plans for children and bring together the team around the child who are responsible for aspects of the care plan.
- We are improving our system to ensure children are matched and placed permanently
- Where appropriate children are matched to their care givers providing a sense of belonging to the family and stability for their continued care.

Outcomes for our Young People

- The majority of our children and young people (82%) are supported within family-based care arrangements
- The impact of our effective care planning, placement finding and matching functions has led to a reduction in the number of children experiencing 3 or more placement moves, reducing year on year from 2017/18 from 11% to 6.8% as at the 31st March 2021. This, like the measure above, outperforms many of our regional and statistical neighbours
- Staying close to the people and places that matter most to children such as family and school is important . Of our children in care 83% are placed at a distance less than 20 miles from their home address,
- There are 73 children in "staying put" arrangements
- For a small number of children and young people they have experienced instability and unplanned endings. On occasions it has been a challenge to find a placement for children with multiple, high risk presenting needs

Stability and Permanence

- Children placed out with the local authority boundary has been gradually decreasing from 58% in March 2016 to 51% in March 2021.
- 2.2 % LAC aged under 16 looked after for 2.5 years and in the same placement for at least 2 years, or placed for adoption is 68.6%.
- Children with 3 moves or more is 7% with the national average at 9.3%, this shows that children are in the main provided with stable and secure care givers who stick with them and help them to develop and grow in their care.
- Brothers and Sisters from the 1/4/21:
 - There were 69 children (26 brothers and sister groups) with a plan to live together out of these: 60 children (21 sibling groups) placed together 3 children (1 sibling group) not placed together 6 children (2 sibling groups) still searching for placements



42 additional accommodations for UASC from charitable providers, identifying a saving of £500K per annum on existing provision

September 2021



12 properties have been identified for care leavers and children looked after in the financial year 20/21

Complete



A further 25 homes for life properties with RSL's have been identified for 21/22

September 2021



A Foyer model of accommodation for 30 young people

Commence October 2021



Reconfiguration of Supported Lodgings to meet the needs of young people aged 16 years

Commence October 2021

Click to add text



Relocated a childrens home into Manchester for 3 young people with LD / autism who were placed out of borough, and increased shared care provision by 3 FTE

July 2021



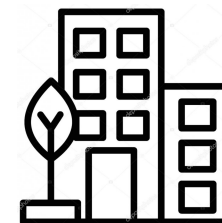
Re commissioning Olanyian as a 5 bed home to support our children to live locally

August 2021



8 stepping stone accommodations for 18 years as low level support to ensure tenancy ready (Bramcote)

Complete



6 stepping stone accommodations with low level support to ensure tenancy ready (Beehive)

Complete








Preferred Provider Framework to work innovatively to support young people in their home for life

Commence November 2021

Managing Risk - Complex Safeguarding Hub

- Our complex safeguarding hub has the highest referrals in relation to young people at risk of Child Criminal Exploitation (59% in 20/21) and the majority live at home in the community (78% in 20/21) - similarly reflected in end of year caseload where **79%** receiving an intervention lived at home
- The hub provides opportunity for preventative intervention, enabling young people to remain in their communities and reducing number of children becoming Looked After
- Interventions are a trauma informed relational model, building trust and resilience alongside multi agency work to support young people and disrupt perpetrators.
- The Achieving change together model is an intensive relational model implemented in 2018 . Through empowering young people , using advocacy and building personal resilience evidence demonstrates we can reduce young peoples vulnerability to exploitation
- Impact with the cohort evaluated – reduction in missing by **72%**, reductions in mental health concerns by **53%** and a decrease in substance and alcohol misuse by **50%** with a projected economic and social savings of **£300K**

Health indicators for children looked after for more than 12 months at 31st March

	2017/18		2020/21
Looked After Children with Up To Date Immunisations	88%		82%
Looked After Children with Up To Date Under 5yrs Development Checks	100%		100%
Looked After Children with Up To Date Health Assessments	89%		87%
Looked After Children with a Strengths and Difficulties Questionnaire	88%		81%
Looked After Children identified with Substance Misuse issues	9%		5%

Manchester Virtual School

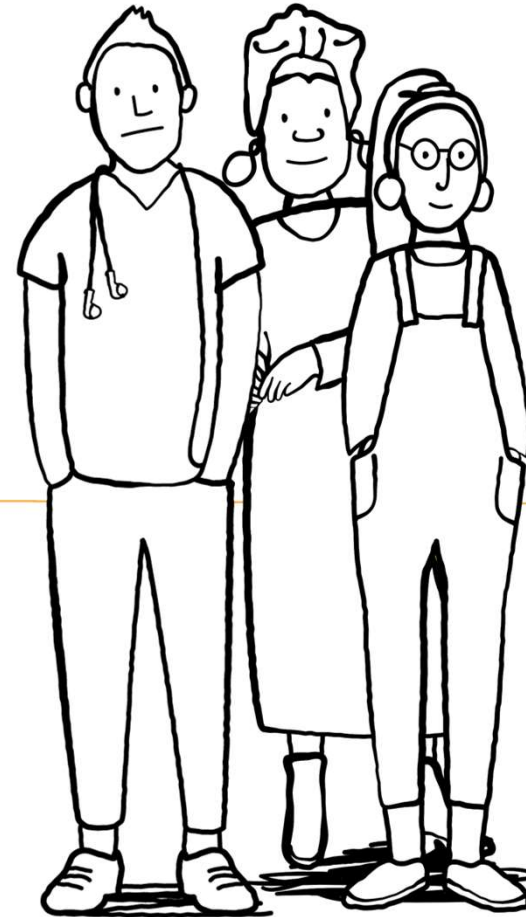
- We know that engagement in EET (education, employment and training) is a strong protective and success factor for our most vulnerable children and young people, and therefore via the EPEP, we are collecting data about the assessment of the RONI (risk of NEET indicators) of a child becoming NEET (not in education, employment or training) from Year 7 (age 11) onwards.
- THE Virtual school are using this data to target support and undertake preparatory work with those high risk RONI children towards and into positive Post 16 destinations, by identifying their areas of occupational interest and ensuring that they receive appropriate CEIAG (Careers Education Information, Advice and Guidance) work experience opportunities and mentoring to enable them to access employment opportunities and further study.
- This activity also links with the wider Manchester strategy around Skills For Life where young people are able to demonstrate their capabilities around Communication, Team Work, Problem Solving, Self Management and Self Belief.

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Manchester Complex Safeguarding Hub

Annual Report 2020/2021

Susan Butlin, Head of Locality
Claire McNicholls, Named nurse Safeguarding




Complex Safeguarding Hub

- Overview of the Complex Safeguarding Hub
- Partnership Arrangements
- Governance, Accountability and Assurance Arrangements
- Response to Covid 19
- Achieving Change Together Model (ACT)
- Performance and Outcomes
- Impact
- Priorities 2021/2022


Complex Safeguarding Hub

- Multi agency co-located hub: Children's Social Care, Police, Health, Trusted Relationship Children's Psychologist, Adult Social Worker, Early Help Team, Missing teams, Probation, virtual links to Youth Justice, Education and Youth Providers.
- Provides joined up response to child sexual exploitation, criminal exploitation and county lines, serious youth violence and links to organised crime and children missing from home and care.
- The hub is intelligence led and provides joint work in managing the response to complex safeguarding and demonstrates good multi agency coordination and planning in response to emerging safeguarding threats.
- Daily risk meetings, mapping, safety planning, joint operations, specialist knowledge and expertise.
- Links into wider social work teams, and multi agency partnerships
- Trusted relationship model and understanding of vulnerabilities and harm underpins the approach


Complex Safeguarding Social Work Team Offer



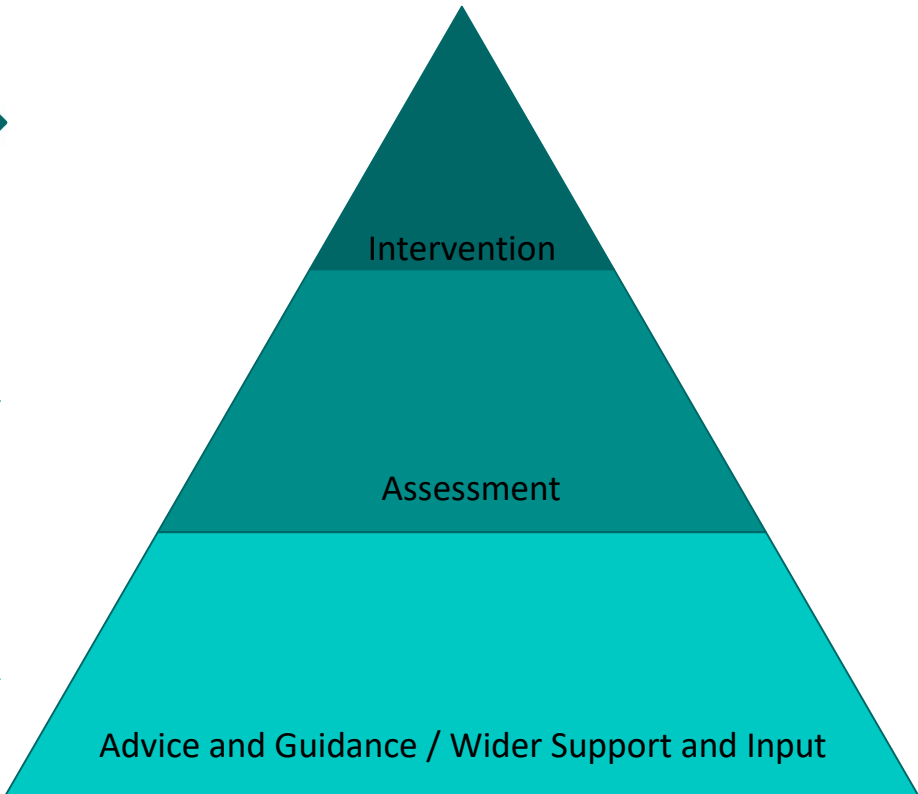
- Bespoke interventions
- Young person led
- Based on trusted relationships and trauma informed approach
- Joint approach with locality social workers and team around the child
- Focus on aspiration and building resilience



- 15 day exploitation assessment using Phoenix tool and specialist knowledge.
- Pulls together information from child, family / carers and partners
- Consideration of who is best place to undertake intervention – clarity of roles of professionals
- ACT social worker caseloads of up to 5 assessments



- Delivery of Complex Safeguarding training across the partnership
- Social Work locality links with input into MFH / Edge of Care / Channels Panels.
- Links into community / voluntary sector groups
- Sharing learning and input into national research.



Governance, Accountability and Assurance Arrangements

- Multi- layered and effective governance arrangements driven by the Complex Safeguarding Executive Partnership Group and Manchester Safeguarding Complex Safeguarding Sub group.
- Learning from policy, practice, peer reviews, audits, feedback and performance information are scrutinised and developed thorough the partnership arrangements.
- In Nov 20 GM Peer Audit on the hub reviewed 4 young people and confirmed the strong partnership working, the effectiveness of the trusted relationship model and management oversight. The role of the CSE Specialist Nurse was highlighted in engaging wider health services e.g. CAMHS and Sexual Health and the Police Officers response was a high standard.
- The culture was the right one with appropriate language and approach.
- Areas for development included more opportunities for case reflection, stronger exploration of identity and family dynamics within assessments and review of the requirements of the National Referral Mechanism.
- All actions were completed and case formulation led by the psychologist and the GM 'Listen Up' Project are providing a wider understanding of family dynamics, of barriers and greater understanding of equality, diversity and inclusion.

Response to Covid 19

- Continued offer and response with a flexible approach to maintain relationships with young people throughout the pandemic.
- Exploitation remained irrespective of lockdown conditions and demand and requests for support has been consistent with previous years.
- Reports of children missing did reduce in comparison to the previous year with a reduction of 683 episodes.
- Joint work with British Transport Police and a proactive approach in the city centre demonstrated the effectiveness of prevention and joint work with partners.

Profile of Young People

There are more males than females referred for support, overrepresentation is an issue, the majority of young people live at home with their family and there is a predominance of young people with additional needs and in alternative educational provision.



263 referrals and 103 young people are open to the hub.

64%

The majority of referrals are for males.



46% were White British, 19% were Mixed, 13% were Black, 12 % Asian, 10% were Other.

15yrs

46% of all referrals were or 15/16 years

78%

The majority of young people were Children in Need , 10% were Child Protection and 12% our children.



59% of young people were affected by criminal exploitation, 28% by sexual exploitation, 5% Multiple, 4% threats to Life, 1% modern slavery.

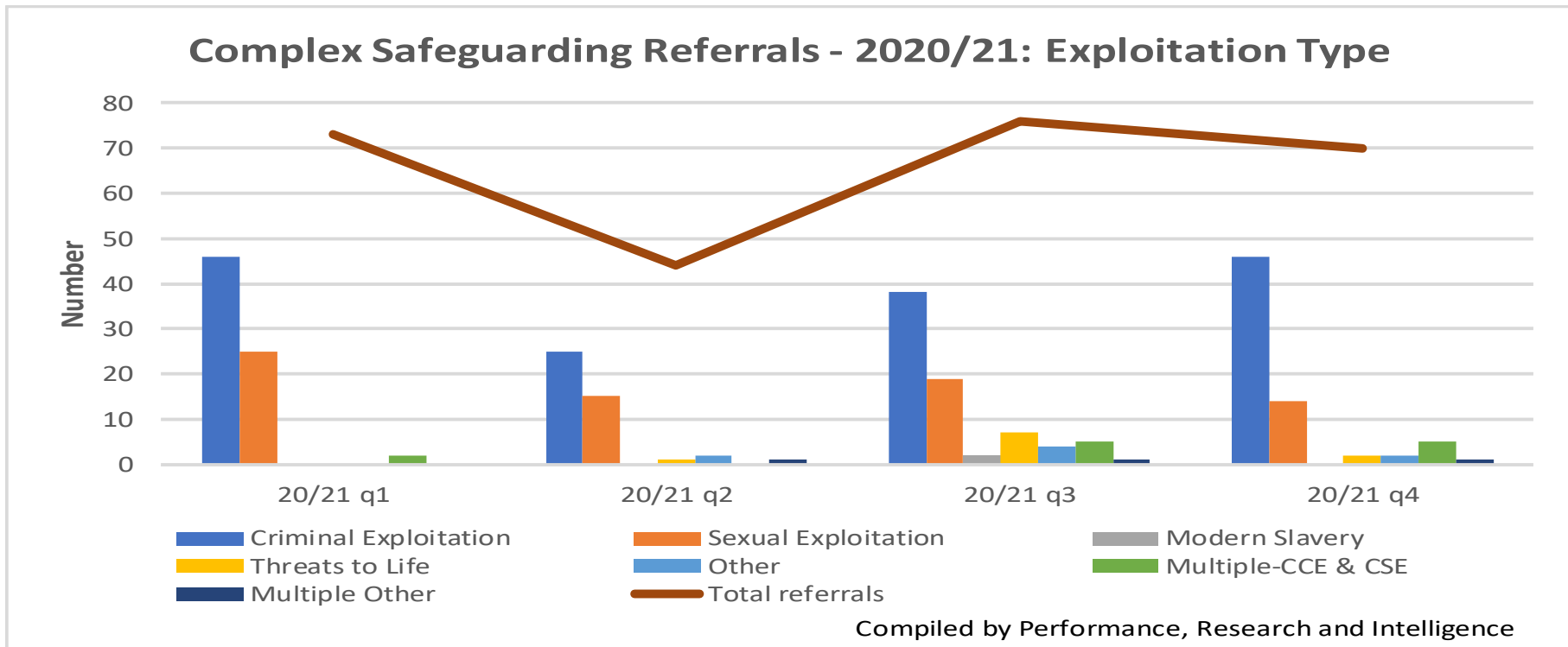
28%

Additional Needs, SEND

26%

Alternative provision

Referrals by Exploitation Type



Executive Summary : ACT

Achieving Change Together (ACT) is a strength and relationship-based model aimed at finding alternatives to high-cost and secure accommodation for young people affected by exploitation. The project was based on findings from action research and co-designed with input from young people. It takes a 'future-focused' approach to reducing risk, acknowledging that meaningful and trusting relationships with professionals are key to achieving successful outcomes for young people affected by exploitation. The model incorporates an intensive approach to supporting young people, engaging them in relationship building activities and working with them to identify their goals and build a plan for the future



ACT worked with 22 young people during the evaluation period June 2019 – February 2021

64%

The majority of Act clients were female



Half of the cohort were White British. 22% were from an Asian or Asian British background

15yrs

The average age of the cohort was 15 years. 2/3 of young people were aged 14-15 years at the time of their referral

55%

Over half the cohort were from Central Manchester, particularly Hulme, Moss Side, and Rusholme



41% of the cohort were affected by Child Sexual Exploitation, 36% by Child Criminal Exploitation, and 22% by both CCE and CSE

47%

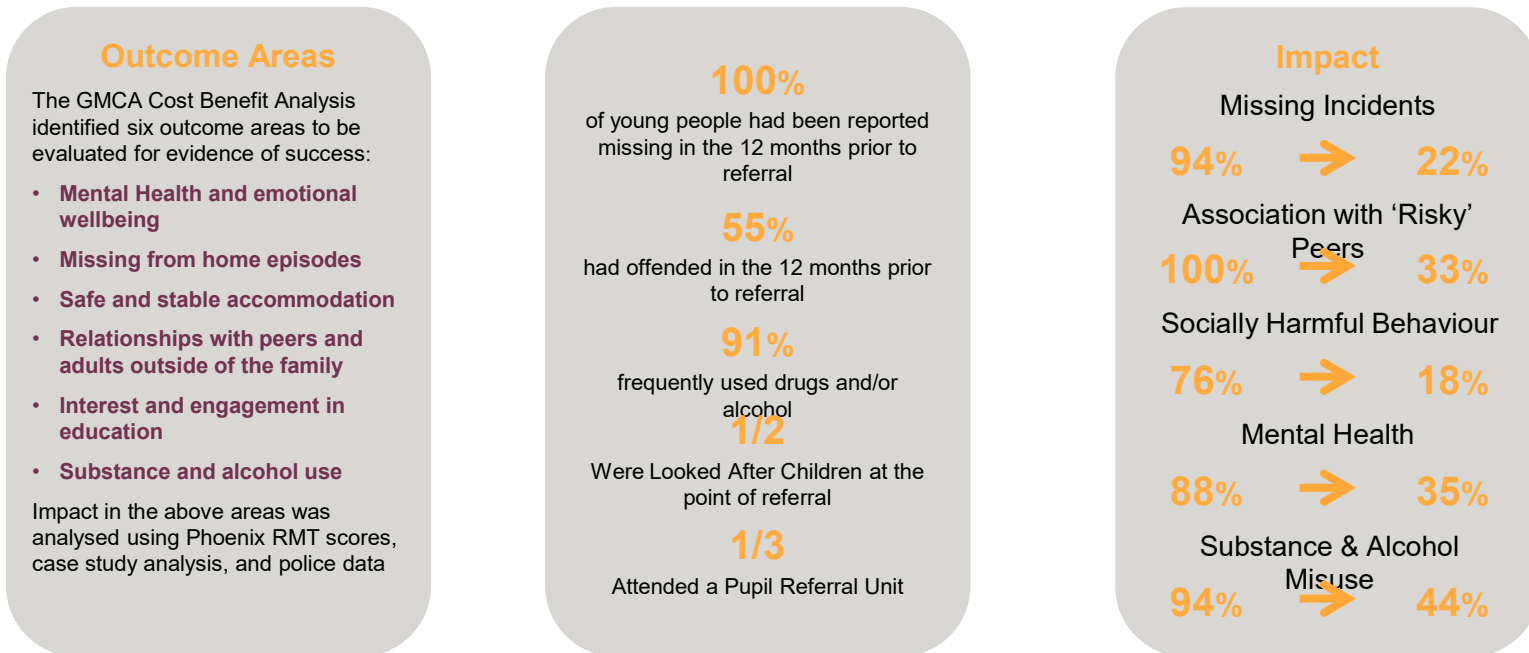
Just under half of cases were open for a period between 10-15 months

336
days

The average case duration was 336 days

Quantitative Findings from ACT

Phoenix RMT scores and police data were analysed to determine impact in six outcome areas identified through the wider GMCA evaluation. Four case studies were analysed for actual and projected cost savings resulting from intervention.



Missing from Home and Care

- There were 3,993 episodes concerning 1,068 children.
- There were 2,316 Return Interviews carried out.
- The average age at time of missing is 16 years.
- Staying out and meeting with friends/peers is the overriding reason why young people go missing from care.
- A parenting offer is being delivered by the Children's Society to prevent and reduce recurrent missing.
- Peer audit programme in place to develop the return interviews

Impact and Outcomes :

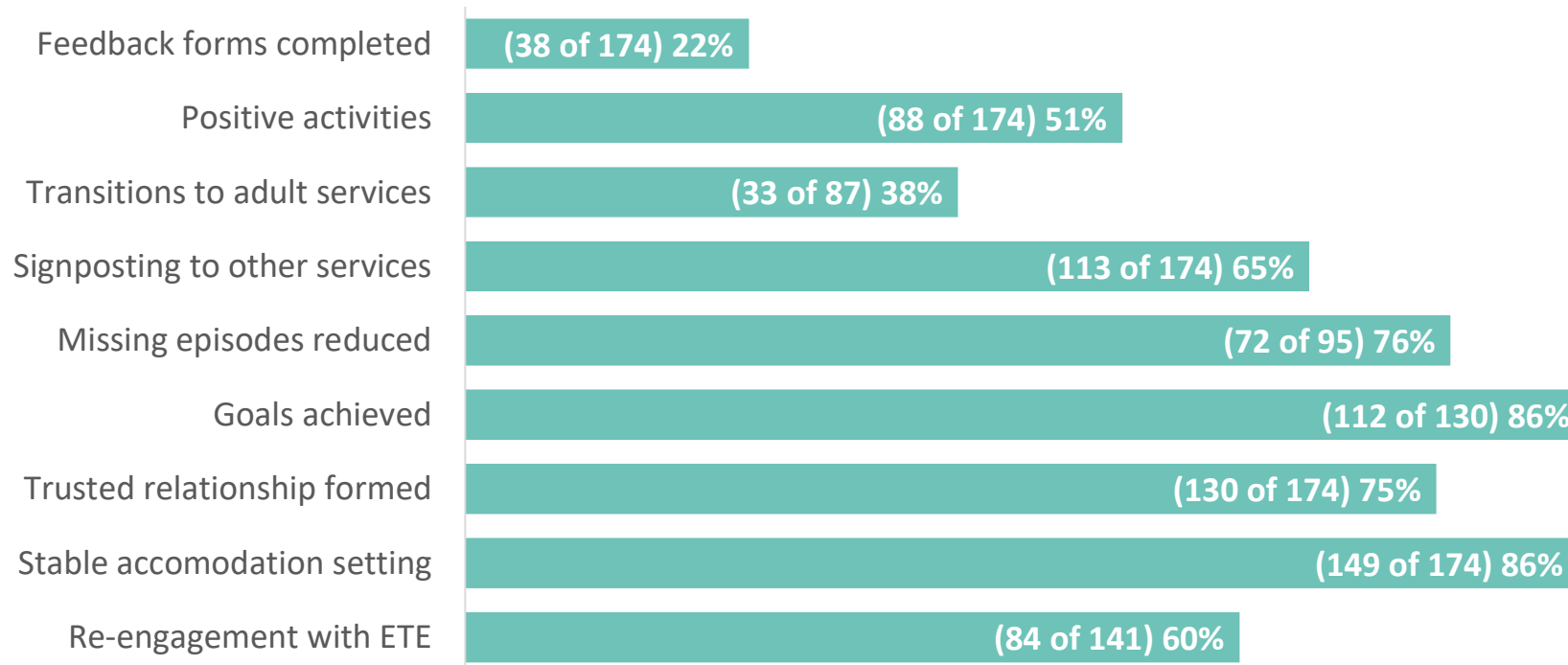
- Complex Safeguarding Operations continued throughout Covid and several of perpetrators are currently under investigation for child exploitation offences
- Following a successful joint operation, in July a perpetrator Amjid Hussain was sentenced to 10 years in prison after pleading guilty to grooming and engage in sexual communication with a child for one victim, sexual activity with a child and grooming in relation to a second and pleaded guilty to paying for sexual services of a child for a third. The offence of making an indecent image of a child lie on file.

Impact and Outcomes

- The outcomes data shows the impact on young people of interventions – with improved numbers of young people who have stable accommodation, are in employment, education or training, have a trusted relationship and take part in positive activities.
- By achieving these outcomes young people are well equipped to manage impact of trauma they have experienced and these outcomes are priorities in our partnership and intervention work.
- CSE Nurse has provided health updates in relation to 225 children in the daily briefings and ensured the allocated GP was informed of referrals and closures in relation to 273 young people.
- **Impact statement: The complex safeguarding hub achieves improved safeguarding, and good outcomes for children and young people.**

Case Closures 2020-21

2020-21 Outcomes recorded on closure to Complex Safeguarding Team



Priorities 2021/2022

- Develop an effective offer in relation to transitions and test out the approach, pathway and co-production via a pilot focusing on 17-year olds requiring a transitional safeguarding offer.
- Develop service delivery to reflect the strategic priority of ensuring children's voice and experience is informing and influencing the development of the CS Hub.
- Work with partners to address and respond to overrepresentation and ensure the outcomes of the EDI project 'Listen Up' inform and develop service delivery.
- Ensure the CS Hub evidence impact by development of an integrated dashboard with partners, learning from audits and driving the quality of practice.
- Work together with partners to achieve impact and good outcomes from the Complex Safeguarding Strategy and action plan.

Summary

- The annual summary on the CS Hub demonstrates the work of the hub is complex and the model of partnership delivery is effective in preventing, protecting and disrupting exploitation
- The trusted relationship model, the culture and approach in the hub are effective in achieving engagement and improved outcomes

**Manchester City Council
Report for Information**

Report to: Children and Young People Scrutiny Committee – 8 September 2021

Subject: Overview Report

Report of: Governance and Scrutiny Support Unit

Summary

This report provides the following information:

- Recommendations Monitor
- Key Decisions
- Items for information
- Work Programme

Recommendation

The Committee is invited to discuss the information provided and agree any changes to the work programme that are necessary.

Contact Officer:

Name: Rachel McKeon
Position: Scrutiny Support Officer
Tel: 0161 234 4997
Email: rachel.mckeon@manchester.gov.uk

Wards Affected: All

Background Documents (available for public inspection):

None

1. Monitoring Previous Recommendations

This section of the report contains recommendations made by the Committee, responses to them, if they will be implemented, and if it will be, how this will be done.

Date	Item	Recommendation	Action	Contact Officer
8 January 2019	CYP/19/05 Youth and Play Services	To request the needs analysis ranking information for the 32 wards in Manchester.	A response to this recommendation will be incorporated into a future report.	Neil Fairlamb, Head of Parks, Leisure, Events and Youth
9 October 2019	CYP/19/39 Skills for Life	To request that the Council work to ensure that, as far as possible, all settings are involved in Skills for Life, including independent schools, and that officers look into how Skills for Life could be incorporated into the contracts when Our Children are placed in non-Council-owned residential settings.	A response to this recommendation has been requested and will be reported back to the Committee via the Overview report.	Amanda Corcoran, Director of Education
6 November 2019	CYP/19/46 Ghyll Head Outdoor Education Centre	To recommend that officers look into how Ghyll Head could be used by families whose children are on the edge of care.	A response to this recommendation has been requested and will be reported back to the Committee via the Overview report.	Neil Fairlamb, Head of Parks, Leisure, Events and Youth
6 November 2019	CYP/19/46 Ghyll Head Outdoor Education Centre	To request that consideration be given as to how Members and the Friends of Ghyll Head can be engaged in the work of the Stakeholder Board.	A response to this recommendation has been requested and will be reported back to the Committee via the Overview report.	Neil Fairlamb, Head of Parks, Leisure, Events and Youth
6	CYP/19/47	To request demographic	A response to this recommendation will	Neil Fairlamb,

November 2019	Youth Strategy and Engagement	information on the young people accessing youth services, particularly the youth hubs, including by ward.	be incorporated into a future report.	Head of Parks, Leisure, Events and Youth
6 November 2019	CYP/19/48 Youth and Play Services - Young Manchester	To request that clear information on the availability of toilet facilities, for example, in park cafes, be included on signage in parks.	A response to this recommendation has been requested and will be reported back to the Committee via the Overview report.	Neil Fairlamb, Head of Parks, Leisure, Events and Youth
5 February 2020	CYP/20/11 The Council's Updated Financial Strategy and Budget reports 2020/21	To request a short note in a future Overview Report on the tendering process for the Educational Psychology service.	A response to this recommendation has been requested and will be reported back to the Committee via the Overview report.	Amanda Corcoran, Director of Education
4 March 2020	CYP/20/16 Improving Children's Outcomes Through Collaboration and Working in Partnership in a Locality	To request further information on how the Manchester University NHS Foundation Trust is dealing with smoking around its hospital sites and to note that the Executive Member for Children and Schools will circulate a briefing note on work that is already taking place to address smoking in pregnancy.	A response to this recommendation has been requested and will be reported back to the Committee via the Overview report.	Paul Marshall, Strategic Director of Children and Education Services
22 July 2020	CYP/20/26 Manchester's Transformation Plan for	To request that school governors be included in the plans for schools and that CAMHS and the support on	A response to this recommendation has been requested and will be reported back to the Committee via the Overview report.	Amanda Corcoran, Director of Education

	Children and Young People's Mental Health and Wellbeing	offer be included on the agenda of a future Chair of Governors briefing.		
2 December 2020	CYP/20/51 Early Help Evaluation (2015 - 2020)	To ask officers to consider how Councillors could help with this work and to circulate a note to the Committee Members on this.	A response to this recommendation has been requested and will be circulated to Members.	Julie Heslop, Strategic Head of Early Help
2 December 2020	CYP/20/51 Early Help Evaluation (2015 - 2020)	To request that the Early Help Project Manager provide information on the number of families, in relation to the presentation slides on areas of the city and the sustainability of impacts.	A response to this recommendation has been requested and will be reported back to the Committee via the Overview report.	Ed Haygarth, Early Help Project Manager
21 July 2021	CYP/21/35 Youth and Play Fund - Summer Provision	To note that the Committee will receive a further report on the Youth and Play Fund and Young Manchester in the autumn.	This will be an item for information in a future Overview Report.	Lisa Harvey-Nebil Head of Youth Strategy and Engagement
21 July 2021	CYP/21/35 Youth and Play Fund - Summer Provision	To request a breakdown of data for the four hubs, including the ward of residence of the young people accessing the provision.	This was circulated to Members by email on 10 August 2021.	Lisa Harvey-Nebil Head of Youth Strategy and Engagement

2. Key Decisions

The Council is required to publish details of key decisions that will be taken at least 28 days before the decision is due to be taken. Details of key decisions that are due to be taken are published on a monthly basis in the Register of Key Decisions.

A key decision, as defined in the Council's Constitution is an executive decision, which is likely:

- To result in the Council incurring expenditure which is, or the making of savings which are, significant having regard to the Council's budget for the service or function to which the decision relates, or
- To be significant in terms of its effects on communities living or working in an area comprising two or more wards in the area of the city.

The Council Constitution defines 'significant' as being expenditure or savings (including the loss of income or capital receipts) in excess of £500k, providing that is not more than 10% of the gross operating expenditure for any budget heading in the in the Council's Revenue Budget Book, and subject to other defined exceptions.

An extract of the most recent Register of Key Decisions, published on **27 August 2021** containing details of the decisions under the Committee's remit is included below. This is to keep members informed of what decisions are being taken and, where appropriate, include in the work programme of the Committee.

Register of Key Decisions:

Subject / Decision	Decision Maker	Decision Due Date	Consultation	Background documents	Officer Contact
<p>Early Years - Tendered Daycare Settings (2021/07/16B)</p> <p>The approval of capital expenditure to support the continued provision of high-quality Early Years settings across the City.</p>	City Treasurer (Deputy Chief Executive)	Not before 16th Aug 2021		Checkpoint 4 Business Case	Amanda Corcoran, Director of Education a.corcoran@manchester.gov.uk
<p>Youth Offer Strategy (2019/12/11B)</p> <p>To agree a Youth Offer Strategy</p>	Strategic Director (Neighbourhoods)	13 Jan 2020		Manchester Youth Offer Strategy	

Subject / Decision	Decision Maker	Decision Due Date	Consultation	Background documents	Officer Contact
for the next 3 years and complete the production of the strategy document					
<p>Future model of care for Lyndene Children's Home (2020/07/24C)</p> <p>To agree a new model of residential, short breaks and edge of care support care at Lyndene Children's home.</p>	Strategic Director - Children and Education Services	Not before 22nd Aug 2020		Report and Recommendation	Sarah Austin sarah.austin@manchester.gov.uk
<p>Contract for the Provision of Children's Residential Care Services in Manchester (2020/07/24D)</p> <p>The appointment of a Care Provider to deliver Children's Residential Care Services in Manchester following a tender exercise.</p>	Strategic Director - Children and Education Services	Not before 22nd Aug 2020		Report and Recommendation	Sarah Austin sarah.austin@manchester.gov.uk
<p>Contract for the Provision of Edge of Care Service for Children with a Learning Disability and/or Autism (2021/02/25A)</p> <p>The appointment of Provider to deliver the Edge of Care Service</p>	Strategic Director - Children and Education Services	Not before 1st Apr 2021		Report & Recommendation	Sarah Austin sarah.austin@manchester.gov.uk

Subject / Decision	Decision Maker	Decision Due Date	Consultation	Background documents	Officer Contact
for Children with a Learning Disability and/or Autism.					
<p>Contract for the Provision of Children's Rights Independent Advocacy and Independent Visitor Service (2021/04/07A)</p> <p>The appointment of Provider to deliver the service.</p>	Strategic Director - Children and Education Services	Not before 7th May 2021		Report & Recommendation	Paul Marshall, Strategic Director - Children and Education Services paul.marshall@manchester.gov.uk
<p>(TC870) Dynamic Purchasing System for the Provision of Short Break Support Services for Children, Young People and Families (2021/05/11B)</p> <p>To establish a Dynamic Purchasing System of organisations to provide short break support services for Children, Young People and Families.</p>	Strategic Director - Children and Education Services	Not before 11th Jun 2021			Mike Worsley mike.worsley@manchester.gov.uk
<p>The Lodge - Foyer model accommodation (2021/05/11E)</p> <p>To direct award to a Housing Provider for the delivery of Foyer Accommodation to meet the needs of Manchester's children in care.</p>	Strategic Director - Children and Education Services	11 Jun 2021			Sarah Austin sarah.austin@manchester.gov.uk

Subject / Decision	Decision Maker	Decision Due Date	Consultation	Background documents	Officer Contact
<p>Contract for The Provision of a CAPS (Child and Parent Service) Parenting Programme (2021/05/21A)</p> <p>The appointment of Providers to provide a CAPS Parenting Service.</p>	Strategic Director - Children and Education Services	21 Jun 2021		Report & Recommendation	Mike Worsley mike.worsley@manchester.gov.uk
<p>Dynamic Purchasing System of Quality Assurance Professionals for Schools TC820 (2021/06/03C)</p> <p>To establish a Dynamic Purchasing System of Quality Assurance Professionals for Schools</p>	Director of Education	Not before 2nd Jul 2021		Report and Recommendation	Liz Clarke l.clarke@manchester.gov.uk
<p>TC1092 Contract for the Provision of Family Support (2021/06/10F)</p> <p>The appointment of Provider to deliver the Family Support service for Children and Families that are impacted upon by domestic abuse, mental health and substance misuse.</p>	Strategic Director - Children and Education Services	Not before 10th Jul 2021		Report & Recommendation	Julie Heslop julie.heslop@manchester.gov.uk
<p>Preferred Provider Framework for the Provision of TC1090: Supported and Independent Living Service (SaILS) (2021/07/06B)</p>	Strategic Director - Children and Education	Not before 1st Sep 2021		Report and Recommendation	Sarah Austin sarah.austin@manchester.gov.uk

Subject / Decision	Decision Maker	Decision Due Date	Consultation	Background documents	Officer Contact
The appointment of no more than five approved providers onto the framework to deliver Support and Independent Living Services to young people. (Procured under Article 77 of the Public Contract Directive).	Services				
<p>Q20347 Consultant for EYES data Migration. 2019/04/25A</p> <p>Contract is to support Manchester City Council with the migration of their Education Management System away from Capita One towards the Liquidlogic EYES solution.</p>	City Treasurer (Deputy Chief Executive)	Not before 1st Jun 2019		Report and Recommendation	Jon Nickson j.nickson@manchester.gov.uk

**Children and Young People Scrutiny Committee
Work Programme – September 2021**

Wednesday 8 September 2021, 2.00 pm (Report deadline Thursday 29 August 2021)				
Item	Purpose	Executive Member	Strategic Director / Lead Officer	Comments
COVID-19 Update	To receive a verbal update.	Councillor Bridges	Paul Marshall/Amanda Corcoran	
Mental Health Services in Schools	To receive a report on Mental Health Services in Schools.	Councillor Bridges Councillor Midgley	Amanda Corcoran/ Sharon Gardner	Invite Mental Health Champion
Helping and supporting Our Children to lead a safe, healthy, happy life and have a successful future	To receive a presentation on helping and supporting Our Children to lead a safe, healthy, happy life and have a successful future	Councillor Bridges	Paul Marshall/Sean McKendrick	
Complex Safeguarding Hub	To receive a presentation on the Complex Safeguarding Hub.	Councillor Bridges	Paul Marshall/ Susan Butlin/Julie Heslop	
Overview Report	The monthly report includes the recommendations monitor, relevant key decisions, the Committee's work programme and any items for information.		Rachel McKeon	

Wednesday 13 October 2021, 2.00 pm (Report deadline Friday 1 October 2021)				
Item	Purpose	Executive Member	Strategic Director / Lead Officer	Comments
Youth Justice Plan	To receive a report on the Youth Justice Plan.	Councillor Bridges Councillor	Paul Marshall	Invite Chair of Communities and Equalities Scrutiny

		Akbar		Committee (TBC)
Promoting the first 1001 days (Early Years)	To receive a report on Promoting the first 1001 days.	Councillor Bridges	Paul Marshall/Julie Heslop	
Annual Adoption Report	To receive the Annual Adoption Report.	Councillor Bridges	Paul Marshall	
Local Authority Designated Officer (LADO) Report	To receive the LADO Report.	Councillor Bridges	Paul Marshall	
COVID-19 Update	To receive a further update.	Councillor Bridges	Paul Marshall/Amanda Corcoran	
Overview Report			Rachel McKeon	

Wednesday 10 November 2021, 2.00 pm (Report deadline Friday 29 October 2021)

Item	Purpose	Executive Member	Strategic Director / Lead Officer	Comments
COVID-19 Update	To receive a further update.	Councillor Bridges	Paul Marshall/Amanda Corcoran	
Pupil Referral Unit (PRU) and Alternative Provision	To receive a report on the PRU and Alternative Provision, including the physical environment.	Councillor Bridges	Amanda Corcoran	
Overview Report			Rachel McKeon	

Items To Be Scheduled

Item	Purpose	Executive Member	Strategic Director/ Lead Officer	Comments
Remote Learning	To receive a report on remote learning, to include a particular focus on Years 11 and 13 and information on the numbers of pupils who are able to access any streamed lessons or online learning that is being made available.	Councillor Bridges	Amanda Corcoran	See November 2020 minutes

Children and Young People's Plan 2020 - 2024	To receive an annual report on the progress of this work.	Councillor Bridges	Paul Marshall	See November 2020 minutes
Provision of Services by One Education	To receive a report on the provision of services by One Education.	Councillor Bridges	Amanda Corcoran	See March 2021 minutes
Lyndene	To receive a further report on Lyndene in 12 months' time.	Councillor Bridges	Paul Marshall	See March 2021 minutes
Manchester Safeguarding Partnership	To receive regular reports on the work of the Manchester Safeguarding Partnership.	Councillor Bridges	Paul Marshall	See May 2021 minutes
Climate Change and Schools (To be confirmed)	To be scoped.	Councillor Bridges Councillor Rawlins	Amanda Corcoran	
Policing in Schools	To receive a report on policing in schools.	Councillor Bridges	Amanda Corcoran	
School dinners and healthy well-balanced meals	To receive a report on school dinners and healthy well-balanced meals for the children.	Councillor Bridges	Amanda Corcoran	
Manchester's Year of the Child	To receive an update report.	Councillor Bridges	Paul Marshall	See July 2021 minutes